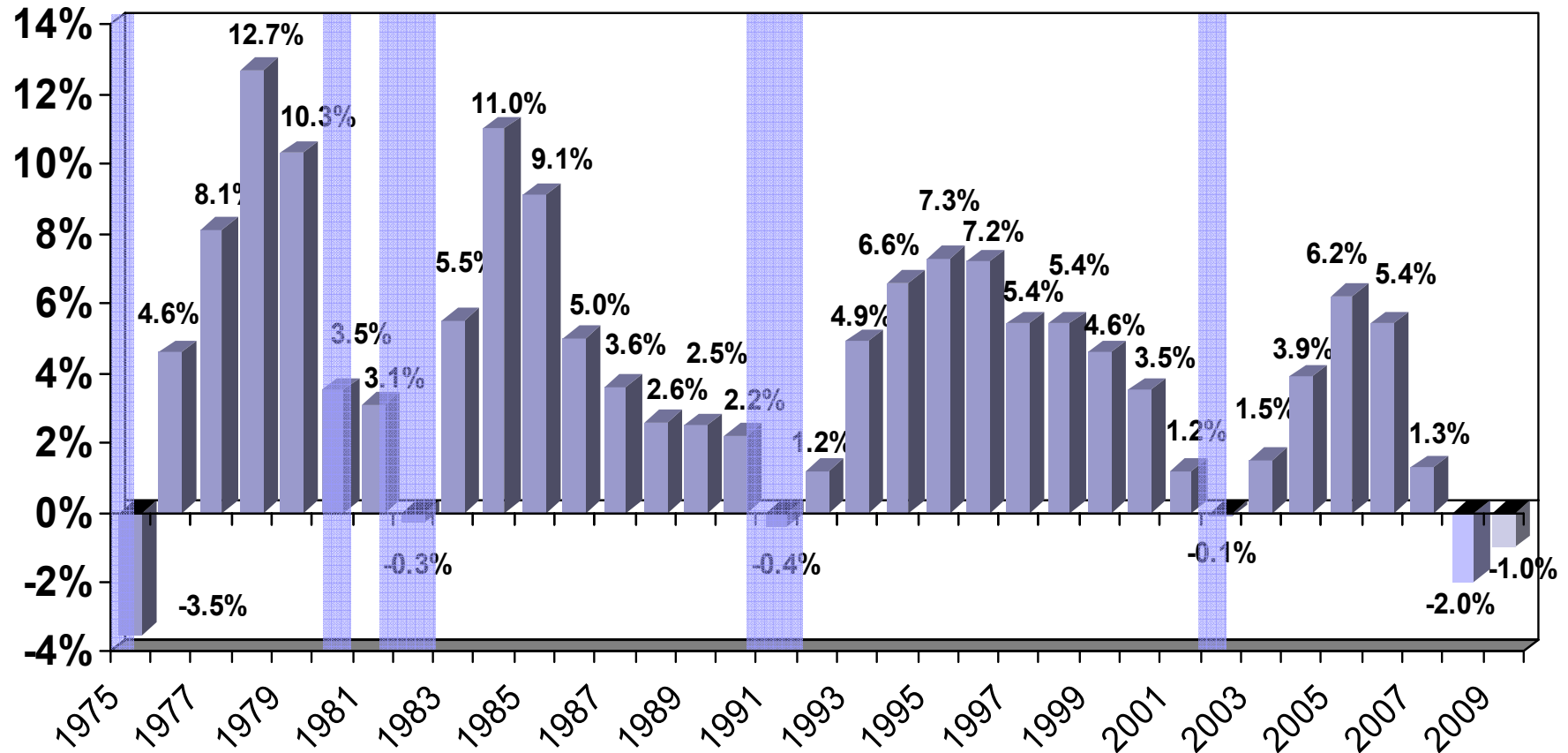


# Phoenix-Mesa MSA Employment\* Annual Percent Change 1975–2009\*\*

Source: Department of Commerce, Research Administration



\*Non-agricultural wage & salary employment. Changed from SIC to NAICS reporting in 1990.

\*\* 2008 and 2009 forecast is from *Elliott D. Pollack & Co.*

 Recession Periods



*Elliott D. Pollack & Company*